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Assurance / approval / Reporting	Activity/Product	Primary client	Apr	Jun	Jul Aug	2020/202 B B 5	1 5 8	Jan	Feb	Mar	May	un In	2 gua	021/202 de octoo	22 So S	Jan	Feb Mar	Apr	Jun	Jul	2022/2 de g	1023 to Se	Dec .	Feb Feb	Mar	Мау	Jul		023/20 de 8		Dec	Jan	Feb	Comments
Governance																																		
Meetings																																		
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	Council Meetings	ccs	x >	X	X X	X	X X	× ×	*	* *	* *	X X	x	x x	x ,	x x	x x	x	x x	X X	X V	× ×	*	* *	* *	*	x x	×	× /	× ×	, x			Monthly Meeting Monthly Meeting
	UWTSD meetings	UWTSD	 	' ×	X X	X .	* *	* *	 * 	* *	*	* *	* *	* *	× *	<u> </u>	* *	*	* *	* *	* *	* *	*	* *	* *	*	* *	*	× /	* *	_ ×	×	* *	Monthly Meeting
	Meetings	Partners	x ,	x x	- ×	x	, x	x x	\ \	, ,		x x	x	x x	x >	x x	x x	V .	x x	x x	¥	x x	v	x x	x x	v	x x	¥	¥ ,	x x	¥	¥	, ,	Monthly Meeting
	Meetings	SRO, JC, PoMO			 ^ ^	++		\neg		^ ^	+^+	^ <u> </u> ^	+^+	^ ^				1^+	` ^ 	î î		<u>^ ^</u>	┼	` ^ 	î	┼	Ŷ			` †^	Ĥ	<u> </u>		1 ' '
			x >		x x	x		x x	x	x		x x	x	x x	x >	-	x x	\perp	×		x	x		*	×	x	x		х	x		х		Monthly Meeting, moving to bi monthly June 2022
	Meetings	SRO, PB,PoMO		ι x	x x	-	\rightarrow	x x	-	x x	-	x x	-	-			x x	_	x x	x x	-	x x	-	x x	x x	x	x x	_	_	_	x			Monthly Meeting
	Meetings	SRO,ESB.PoMO		x x	x x	: х	x x	x x	x	x x	: x	x x	-	х	x	x	x	_	×	x	x	x	-	×	x	x	x	-	х	x		х	_	Bi monthly
	Meetings	SRO, JSC, PoMO	,	-	x	x	х	×	+	x	+	х	+	х	x	x	x	-	x	x	x	x	\vdash	×	×	x	х	_	x	x		х	_	Bi monthly
	Meetings	PoMO, Projec Leads SRO, PoMO		x	x x	x	K X	x x	x	x x	X	x x	x	x x	x >	x x	x x	x :	x x	x x	x	x x	x	x x	x x	x	x x	х	x 2	x x	x	х	x x	Monthly Meeting
Uk and Welsh Gov Policy Workshop Risk Critical Friends		PoMO, IA, Proc. Risk	-	_		-		_	+	_	+	_	+	—		-	_	+	+		-	_	\vdash	+	+	\vdash	\perp		-	-			+	
	Meetings Meetings	Partners	\vdash	+	\vdash	+++	k x	x	+	+	+	-	+	—		+	+	+	+	+	+	_	\vdash	+	+	\vdash	+	+	+	+		+	+	+
	Meetings	Partners		x		x	\top	x	+	x –		-	+	\neg		\top	-	+	+		\top	\top	+	+	\dashv	+		-	\top	+		\top	+	
Strategies, Policies, Processes an																																		
-	Strategy	SRO, PoMO, PB, JC, JSC	1		1 1	1 1	T		11	$\overline{}$	1		1	$\overline{}$			_				1 1	٧.	П		$\overline{}$	1 1			_	_			$\overline{}$	
	Plan	SRO, PoMO, PB, JC, JSC	×	+	l x	1		- ×	+	+	+		+	+		+	+	+	+	\vdash	+	+^	\vdash	+	+	\vdash	+	\vdash	+	+		\vdash	+	+
Reporting			1 ^		1 ^ 1		<u> </u>	<u> </u>																					_				\pm	
Highlight Report	Mothly Report	SRO, PoMO, PB, JC, JSC, ESB		_			т т	_	т т	_			т т	$\overline{}$				_			т т	_	П.		_	1 1	_	_	_	_			$\overline{}$	
								x	x	x	x	x	x	x	x >	x	x x	:	x x	x	x	x	x	x	x	x	x	x	x	x	x		x x	monthly apart from when Q Report is due
9	Regular Report	SRO, PMO, PB, JC, JSC								х	:	х		х		х		х		х		х		x	х		х		,	x		х		Quarterly
,	Regular Report	SRO, PMO, PB, JC, JSC)	(х	x	х	х		х	х	х		x	x	х	x		x	х	х	х		x	x	x	х		х	x		х	х	Quarterly
Quarterly Monitoring Report	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB	1					×		×	:	x		x		x		x		x		x		x	l x		x		١,	x		x		Quarterly reporting
Integrated Assurance & Approval Pla	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB					†	×		×	:	×		x		х		x	\top	x	Ħ	x		x	×	П	x		,	x		x	\top	Quarterly reporting
Benefits Register	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB						x		×	:	x		×		х		х		x		x	П	x	x		x		,	x		x		Quarterly reporting
· · · · · · · · · · · · · · · · · · ·	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB														х		х		x		x		x	x		х		,	x		x		Quarterly reporting
ŭ	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB								x		x		x		x		x		x		x		x	x		x		,	x		x	I	Quarterly reporting
	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB														x		x		x		x	Ш	x	x	Ш	x		,	x		x	╧	Quarterly reporting
Construction Impact Assessment	Quarterly Report	SRO, PoMO, PB, JC, JSC, ESB																x		x		x		x	x		х			x		x		Quarterly reporting
Assurance																																		
Level 1 - Functional Assurance (In	ternal)																																	
Technical, due diligence, data security and financial	Internal procedures	PoMO, Project Lead		T		x	П	T	П	T	П		П	x			T	П			x				T				x				Т	Annual review
Level 2 - Independent		<u> </u>																								_				_				
	Risk Potential Assessment	SRO, PB, PoMO	1 1			T T	11		11	Т	1			$\overline{}$							1 1								_				一	
OGC Gateway Process	Project Assessment Review (PAR)	SRO, PB, PoMO, JC		\top	T	$\dagger \dagger$	$\dagger \dagger$	\top	$\dagger \dagger$	†	$\dagger \dagger$		$\dagger \dagger$	\top	T	\forall	\top	$\dagger \dagger$	$\forall \exists$		\forall	\top	\sqcap	\forall	\top	\sqcap	\top			\top			+	
OGC Gateway Process	Gate 0 Programme Strategic Assessment	SRO, PB, PoMO, JC				$\dagger \dagger$	$\dagger \dagger$			\dagger			$\dagger \dagger$	\top		$\dagger \dagger$	\top	$\dagger \dagger$	$\dagger \dagger$		\Box	x	\sqcap	$\dagger \dagger$	十	\sqcap	\top		\dagger			\forall	\top	Overall Project BC
OGC Gateway Process	Gate 1 Business Justification	SRO, PB, PoMO, JC				$\dagger \dagger$	$\pm \pm$		+		\top		\top	\top		\top		T^{\dagger}	+				\vdash	+	\top	\vdash	\top		\top				\top	7,000
OGC Gateway Process	Gate 2 Delivery Strategy	SRO, PB, PoMO, JC				\top	\top	\top	\top	\top	\top		\top	\top		\top	\top	\top	\top		\top		\sqcap	\top	\top	\sqcap	\top			\top			\top	
OGC Gateway Process	Gate 3 Investment Decision	SRO, PB, PoMO, JC												\Box													П						T	Lead deliverer UWTSD: Innovation Matrix/inc. Precinct
OGC Gateway Process	Gate 4 Readiness for Service	SRO,PB,PoMO, JC				+	+		+	\top	+		$\dagger \dagger$	+		+	+	+	+		+		\vdash	+	+	\vdash	+		+	+			+	
OGC Gateway Process	Gate 5 Operations Review & Benefits	SRO,PB,PoMO, JC			H	$\dagger \dagger$	\top		\Box	t	\top		\Box	\top	П	\Box	T	\Box	\Box		\Box		Ħ	\Box		П	П						T	Arena lessons learned
Level 3 - Audit						•																												
	Audit	SRO, PB, PoMO, JC	I o I c	10		1 1	1 1			_	1		1	$\overline{}$			_				1 1	$\overline{}$			_				$\overline{}$	_			$\overline{}$	T
			WAO/NAO	WAO/NAO																														